

Dear Board Members:

Enclosed are comprehensive financial statements for the month end of February 2020. The financials are comprised of the key performance indicators (KPI), balance sheet, income statement, cash flow, check register, deposit detail and any adjusting journal entries (AJE). Below is a summary of the YTD financial highlights, analysis on the KPI and other informative comments that warrant attention and focus of the governing board and school leadership.

Additionally, we have provided guidance and analysis regarding the KPI reports, revenue and expense line items and the school's cash flow. Please review the enclosed analysis in conjunction with the respective reports and statements to gain a full perspective of the schools financial status quo.

MONTHLY FINANCIAL NOTES:

- ★ Projected enrollment for FY20 is 195 ADM
- ★ Close attention to enrollment and corresponding spend should be considered.
- ★ The school was approved for a \$175,000 line of credit with Security State Bank of Marine

FISCAL YEAR PERCENT COMPLETE: 67%

FINANCIAL HIGHLIGHTS FOR February 2020 BALANCE SHEET:

ASSETS:

Cash	\$ 146,974
State Receivable	\$ 150,329
LIABILITIES:	
Salary/Benefit Payable	\$ 143,384
Accounts Payable	\$ -
Line of Credit	\$ -

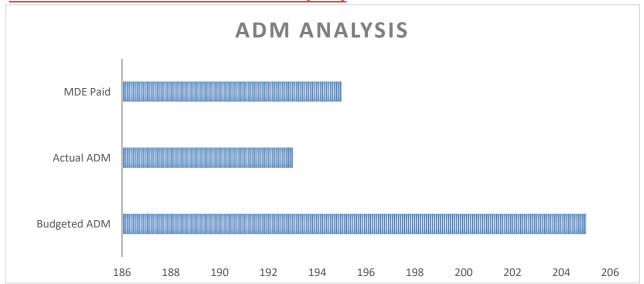
INCOME STATEMENT:

REVENUES:	EXPENSES
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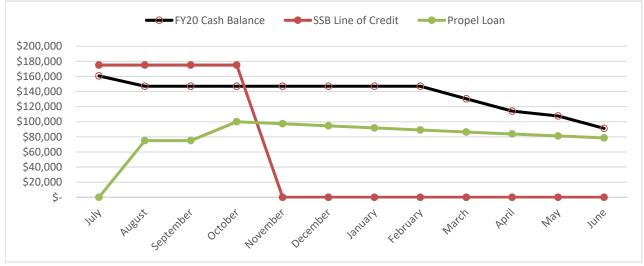
General Fund	\$ 1,864,503	General Fund	\$ 1,829,446
Food Service	\$ 29,990	Food Service	\$ 37,217
YTD vs Budget %	66%	YTD vs Budget %	64%

YTD SURPLUS/(DEFICIT): \$27,830

KEY PERFORMANCE INDICATORS (KPI)



These are the 3 most important numbers to monitor throughout the year. We want to have our graph line up as close to even as possible as that would mean that our budgeted ADM is matching what is enrolled for the year and what MDE is paying the school. This assures us that the school isn't being over or under paid.



Marine River Grove will want to closely monitor cash flow this year. With an anticipated large increase in ADM schools can at times lose track of spending and available cash to meet the needs of the larger student population.

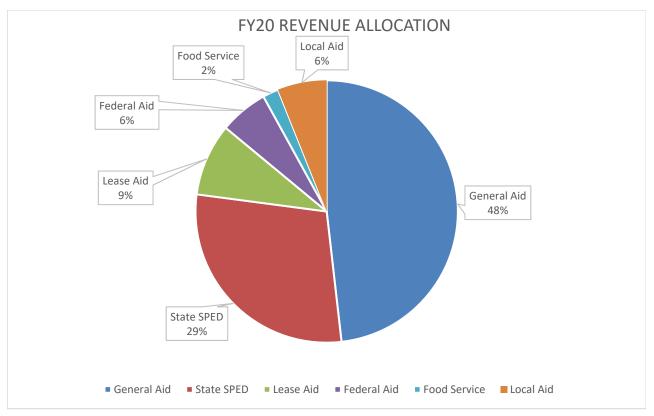
CASH FLOW ANALYSIS

Cash As of February 29, 2020 \$ 146,973.70 Days Cash on Hand 21

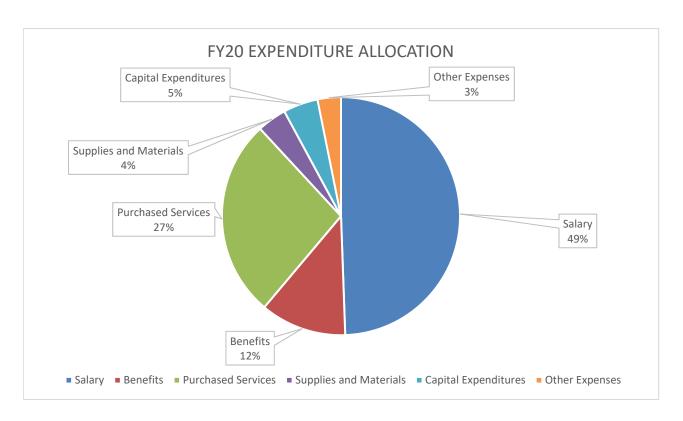
In addition, the school's line of credit is presented with payoff in early December.

In August 2019, the school was approved for a capital improvement loan with

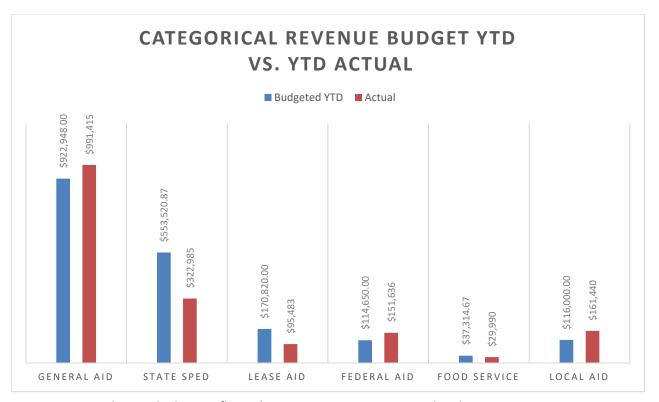
Propel for Non-Profits. The loan is set to be repaid over a 3 year term and is represented above.



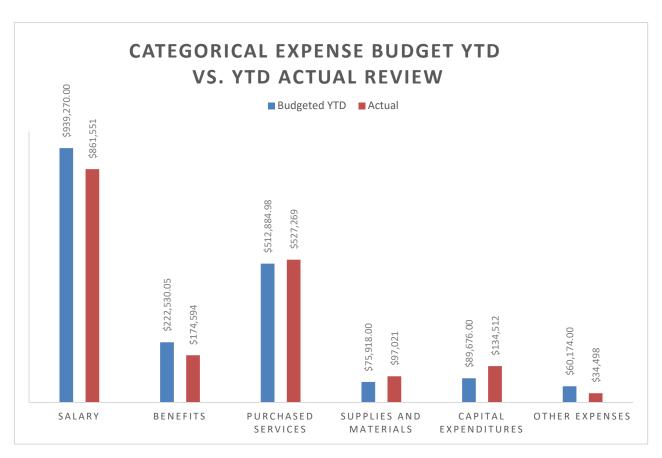
The graph avove reflects the FY20 Revenue Budget by major source.



The graph above reflects the FY20 Expense Budget by major source.



The graph above reflects the FY20 Revenues YTD to Budget by major source.



The graph above reflects the FY20 Expenditure YTD to Budget by major source

NOTES TO THE FINANCIALS

WHAT'S IMPORTANT NOW

BALANCE SHEET

Combined YTD cash and receivable exceed \$297,000. These are the school's primary resources for the remainder of the school year.

INCOME STATEMENT

Close monitoring of the FY20 budget will be critical in ensuring the forecasted results reflect the actual numbers. Close attention to ADM should be monitored and adjustments to the budget considered sooner than later if the % difference between projected and actual enrollment exceeds 10%. The school received a capital improvement loan. Full revenue is recognized this year.

CASH FLOW

Constant focus on the school's cash flow will again be vital for FY20. Keeping the DCOH calculation to a month should be a goal the school works toward.

FOR CONSIDERATION

Any additional cost for builing related expenditures should be carefully considered as there doesn't remain any budgeted expense for this purpose going forward.

The Fine Print

The financial statements are drafted on an accrual basis.

The financials are drafted based on information received from school administration.

The numbers are subject to change based on timing of information received from the school.

The school's budget is based on full accrual projections as of the end of the year.

This report is unaudited and is prepared for internal use only.



ADVISORY & ACCOUNTING FOR CHARTER SCHOOLS

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Marine Area Community School Balance Sheet As of February 29,2020

Assets	Current Month
Cash	\$ 146,974
Due from State - PY	8,784
Due from State - CY	141,545
Due from Federal	3,188
Prepaids	 10,331
Total Assets	\$ 310,821
Liabilities	
Salary and Benefits Payable	\$ 143,384
Accounts Payable	-
Short-Term Debt	-
Total Liabilities	\$ 143,384
Fund Balance	
Beginning- Audited	\$ 139,608
Change in Fund Balance	 27,830
Ending- Projected	\$ 167,438
Liabilities and Fund Balance Total	\$ 310,821

^{**}Current year projections are based on management and consultant estimates**

Marine Area Community School Income Statement Summary As of February 29,2020

General Fund	Adopted Budget 205 ADM	Working Budget 195 ADM	Monthly Activity	Year to Date Activity	% of Working Budget			
Revenues								
State Aid	\$ 2,327,142	\$ 2,470,933	\$ 179,299	\$ 1,551,428	62.8%			
Federal Aid	103,313	171,975	3,791	151,636	88.2%			
Local Aid	40,000	174,000	12,925	161,440	92.8%			
Total Revenues	\$ 2,470,455	\$ 2,816,908	\$ 196,015	\$ 1,864,503	66.2%			
Expenditures								
Salary	\$ 1,255,060	\$ 1,408,905	\$ 129,127	\$ 861,551	61.2%			
Benefits	279,957	333,795	28,992	174,594	52.3%			
Purchased Services	727,471	769,327	70,097	527,269	68.5%			
Supplies and Materials	104,408	113,877	9,324	97,021	85.2%			
Capital Expenditures	41,000	134,514	(966)	134,512	100.0%			
Other Expenses	34,118	90,261	12,811	34,498	38.2%			
Total Expenditures	2,442,014	2,850,680	249,384	1,829,446	64.2%			
Change in Fund Balance	\$ 28,441	\$ (33,771)	\$ (53,369)	\$ 35,058				
Food Service Fund								
Revenues	\$ 58,925	\$ 55,972	\$ 7,765	\$ 29,990	53.6%			
Expenditures	\$ 58,925	\$ 55,972	\$ 10,426	\$ 37,217	66.5%			
Change in Fund Balance	\$ -	\$ -	\$ (2,662)	\$ (7,227)				
Total Change in Fund Balance	\$ 28,441	\$ (33,771)	\$ (56,031)	\$ 27,830				

Marine Area Community School Detail Revenue As of February 29,2020

FYTD: 67%

State Aid		Adopted Budget 205 ADM		Working Budget 195 ADM		Monthly Activity		Year to Date Activity	% of Working Budget
General Aid	\$	1,447,611	\$	1,345,227	¢.	87,559	e e	0/1 205	71.47%
	Þ		Ď		Þ	,	Þ	961,385	
Special Ed		616,731		830,281		91,733		322,985	38.90%
Lease Aid		262,800		256,230		-		95,483	37.26%
Misc State				39,195		6		30,030	76.62%
State Aid Receivable	_	-				-	_	141,545	N/A
Total State Aid	\$	2,327,142	\$	2,470,933	\$	179,299	\$	1,551,428	62.79%
Federal Aid									
Title Programs	\$	2,500	\$	23,379		2,754	\$	9,310	39.8%
Federal Special Ed	\$	33,368	\$	29,581	\$	1,037	\$	23,311	78.8%
CSP		58,345		119,015		-		119,015	100.0%
E-Rate		9,100		-		-		-	N/A
Total Federal	\$	103,313	\$	171,975	\$	3,791	\$	151,636	88.2%
Local Aid and Donation									
Misc. Revenue	\$	6,000	\$	14,000		846	\$	8,757	62.6%
Band - Student Activity Fees		9,000		20,000		4,557		19,407	97.0%
Donations and Other		25,000		40,000		7,522		35,340	88.3%
Loan Proceeds		-		100,000		-		100,000	100.0%
Fundraisers						-		(2,065)	N/A
Total Local	\$	40,000	\$	174,000	\$	12,925	\$	161,440	92.8%
General Fund Revenue	\$	2,470,455	\$	2,816,908	\$	196,015	\$	1,864,503	66.2%
General Fund Revenue	Ψ	2,470,433	Ψ	2,010,700	Ψ	170,013	Ψ	1,004,303	00.270
Food Service Revenue									
Food Sales		35,000		28,000		7,765		29,990	107.1%
Transfer from GF		23,925		27,972		-		-	0.0%
Food Service Revenue	\$	58,925	\$	55,972	\$	7,765	\$	29,990	53.6%
Total Revenues All Funds		2,529,380	\$	2,872,880	\$	203,780	\$	1,894,493	65.9%

Marine Area Community School Detail Expense As of February 29,2020

FYTD:

67%

Admin and Operation		Adopted Budget 205 ADM		Working Budget 95 ADM		Monthly Activity		Year to Date Activity	% of Working Budget
100 Salaries	\$	131,628	\$	142,684	\$	13,021	\$	95,427	66.9%
200 Benefits	Ÿ	30,301	Ÿ	51,352	Ÿ	3,903	Ψ	34,235	66.7%
305 Contracted Services - Admin		121,221		92,750		(3,762)		65,402	70.5%
320 Communication		25,856		26,530		1,800		18,753	70.7%
329 Postage		500		500		-		-	0.0%
330 Utility		40,400		29,298		6,917		19,532	66.7%
340 Insurance		14,090		10,423		-		6,080	58.3%
350 Repairs & Maintenance		2,500		4,000		472		3,967	99.2%
366 Professional Development		2,000		120		-		120	100.0%
370 Other Leases (Copier)		8,750		8,205		1,505		3,899	47.5%
371 Building Lease		292,000		292,000		24,333		194,667	66.7%
401 General Supplies		6,000		12,000		2,873		10,279	85.7%
405 Purchased Software		10,323		150		_,-,-		148	98.7%
490 Food		1,447		_		_		-	N/A
500 Capital Expenditures		-,		5,675		(966)		5,673	100.0%
520 Leasehold Improvements		25,000		93,555		-		93,555	100.0%
730 Principal Expense		-		27,610		2,827		11,023	39.9%
740 Interest Expense		6,893		9,500		230		5,878	61.9%
820 Dues & Memberships		3,300		23,379		9,754		13,624	58.3%
899 Misc. Expense/Xfer to FSF		23,925		27,972		-		2,173	7.8%
Total Admin and Operation	\$	744,134	\$	857,703	\$	62,908	\$	584,434	68.1%
Transportation									
100 Salaries	\$	113,817	\$	113,815	\$	11,425	\$	67,875	59.6%
200 Benefits		17,243		17,245		1,445		9,338	54.1%
305 Contracted Services - Admin		2,105		1,250		435		1,180	94.4%
340 Insurance		5,459		5,462		-		3,450	63.2%
350 Repairs & Maintenance		2,000		2,500		469		1,887	75.5%
370 Bus Lease		60,480		60,480		5,038		40,302	66.6%
401 General Supplies		2,000		5,000		203		2,458	49.2%
405 Purchased Software		3,138		1,488		-		472	31.7%
440 Fuel		25,000		20,000		3,994		14,132	70.7%
Total Transportation	\$	231,242	\$	227,240	\$	23,009	\$	141,093	62.1%
Instruction									
100 Salaries	\$	548,745	\$	570,391	\$	49,897	\$	290,235	50.9%
200 Benefits		126,321		132,745	"	10,637	"	63,679	48.0%
1/2XX Summer Salaries & Benefits		-		-				75,007	N/A
305 Contracted Services		10,000		2,500		_		1,205	48.2%
366 Travel & Conferences		-		-		_		148	N/A
369 Field Trips		8,000		5,000		-		1,982	39.6%
401 General Supplies		4,000		4,500		728		1,897	42.2%
430 Instructional Supplies		5,000		3,500		1,443		2,389	68.2%
460 Textbooks & Bookmarks		5,000		1,000		-		622	62.2%
490 Food		- -		500		35		203	40.5%
Total Instruction	\$	702,066	\$	720,136	\$	62,741	\$	437,367	60.7%
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Special Education									
100 Salaries	\$	459,370	\$	578,734	\$	54,784	\$	266,934	46.1%
200 Benefits		105,747		131,137		13,006		66,027	50.3%
1/2XX Summer Salaries & Benefits		-		-		-		62,791	N/A
305 Contracted Services		127,610		175,000		30,929		129,795	74.2%
360 Transportation		-		6,500		1,760		3,960	60.9%
366 Travel & Conferences		1,500		2,000		-		-	0.0%
401 General Supplies		1,000		3,500		18		3,160	90.3%
433 Instructional Supplies		7,500		1,700		29		723	42.5%
500 Capital Expenditures		_		2,190		_		2,191	100.0%
555 Technology Equipment		1,000		1,000		_		-	0.0%
820 Dues & Memberships		-		1,800		_		1,800	100.0%
Total Special Ed	\$	703,727	\$	903,561	\$	100,527	\$	537,381	59.5%
Tida Dacasasa									
Title Programs 303 Contracted Services				20,000		-		7,630	38.2%
366 Travel & Conferences		2.500							
	•	2,500	Φ.	3,379	•	200	•	1,880	55.6%
Total Title Programs	\$	2,500	\$	23,379	\$	200	\$	9,510	40.7%
CSP Grant									
100 Salaries	\$	1,500	\$	3,281	\$	-	\$	3,281	100.0%
200 Benefits		345		1,316		-		1,316	100.0%
303 Contracted Services		2,500		8,900		-		8,900	100.0%
320 Communication		-		2,885		-		2,885	100.0%
350 Repairs & Maintenance		-		7,000		-		7,000	100.0%
366 Travel & Conferences		-		1,766		-		1,766	100.0%
370 Other Leases (Copier)		-		880		-		880	100.0%
401 General Supplies		24,000		24,362		-		24,362	100.0%
405 Purchased Software		-		1,131		-		1,131	100.0%
430 Instructional Supplies		15,000		6,114		_		6,114	100.0%
460 Textbooks & Bookmarks		-		28,932		_		28,932	100.0%
500 Capital Expenditures		5,000		800		_		800	100.0%
555 Technology Equipment		10,000		32,294		_		32,294	100.0%
Total CSP	\$	58,345	\$	119,661	\$	-	\$	119,661	100.0%
Total Conoral Fund Expanditures	•	2,442,014	•	2,851,680	\$	249,384	\$	1,829,446	64.2%
Total General Fund Expenditures	\$	2,442,014	\$	2,051,000	Ф	249,304	Ą	1,829,440	04.270
Food Service Fund									
100 Salaries	\$	18,900	\$	19,000	\$	2,615	\$	12,047	63.4%
200 Benefits		2,864		3,297		396		1,825	55.4%
305 Contracted Services		661		1,375		51		681	49.5%
350 Repairs & Maintenance		1,000		1,000		966		966	96.6%
401 General Supplies	\$	-	\$	600	\$	356	\$	356	59.3%
490 Food		35,000		30,000		6,042		20,643	68.8%
500 Furniture & Equipment		500		700		-		700	100.0%
Total Food Service Fund	_	E0 02E	\$	55,972	\$	10,426	\$	37,217	66.5%
	\$	58,925	Ψ	33,712	Ψ	,	Ψ	37,217	00.070
	\$	58,925	Ψ	33,772	Ψ	,	Ť	37,217	00.070

Marine Area Community School CashFlow FY20 As of February 29,2020 Based on Working Budget

	Working											
Cash Receipts	Budget		Year to Date	March	April	May	June		Total	Budget	R	emaining
State Aids- CY	\$ 2,470,933		1,409,883	\$ 203,489	\$ 203,489	\$ 203,489	\$ 203,489 \$	5	2,223,840	\$ 2,470,933	\$	247,093
State Aids- PY	225,425		275,429	532	-	10,706	-		286,666	225,425		(61,241)
Federal Aids	171,975		151,636	4,068	4,068	4,068	4,068		167,907	171,975		4,068
Local	174,000		161,440	4,200	5,000	4,221	5,000		179,861	174,000		(5,861)
Food Service	55,972		29,990	5,196	5,196	5,196	5,196		50,776	55,972		5,196
Total Inflows	\$ 3,098,305	\$	2,028,377	217,485	217,754	227,680	217,754		2,909,049	\$ 3,098,305	\$	189,256
Expense												
Salary	\$ 1,408,905	\$	751,313	\$ 117,409	\$ 117,409	\$ 117,409	\$ 117,409 \$	\$	1,220,948	\$ 1,408,905	\$	187,957
Benefits	\$ 333,795		147,035	\$ 27,816	\$ 27,816	\$ 27,816	\$ 27,816		258,300	333,795		75,495
Purchased Services	\$ 477,327		332,603	\$ 36,181	\$ 36,181	\$ 36,181	\$ 36,181		477,327	477,327		-
Supplies and Materials	\$ 104,408		97,021	\$ 1,847	\$ 1,847	\$ 1,847	\$ 1,847		104,408	104,408		-
Capital Expenditures	\$ 134,514		134,512	\$ -	\$ -	\$ -	\$ -		134,512	134,514		2
Lease	\$ 292,000		194,667	\$ 24,333	\$ 24,333	\$ 24,333	\$ 24,333		292,000	292,000		-
Other Expenses	\$ 90,261		34,498	\$ 13,941	\$ 13,941	\$ 13,941	\$ 13,941		90,261	90,261		-
Food Service	\$ 55,972		37,217	3,751	3,751	3,751	3,751		52,221	55,972		3,751
Accounts and Lease Payable	-		-	-	-	-	-		-	-		-
Total Outflows	\$ 2,897,183	\$	1,728,865	\$ 225,278	\$ 225,278	\$ 225,278	\$ 225,278	\$	2,629,977	\$ 2,897,183	\$	267,205
		(Change in Cash	\$ (7,793)	\$ (7,525)	\$ 2,402	\$ (7,525)					
			Beginning	\$ 146,974	\$ 139,181	\$ 131,656	\$ 134,058					
			Line of Credit	\$ -	\$ -	\$ -	\$ -					
		En	ding- Projected	\$ 139,181	\$ 131,656	\$ 134,058	\$ 126,533					