



September 2019 Financial Statements

River Grove:
A Marine Area Community
School



Dear Board Members:

Enclosed are comprehensive financial statements for the month end of September 2019. The financials are comprised of the key performance indicators (KPI), balance sheet, income statement, cash flow, check register, deposit detail and any adjusting journal entries (AJE). Below is a summary of the YTD financial highlights, analysis on the KPI and other informative comments that warrant attention and focus of the governing board and school leadership.

Additionally, we have provided guidance and analysis regarding the KPI reports, revenue and expense line items and the school's cash flow. Please review the enclosed analysis in conjunction with the respective reports and statements to gain a full perspective of the schools financial status quo.

MONTHLY FINANCIAL NOTES:

- ★ Projected enrollment for FY20 is 195 ADM
- ★ Close attention to enrollment and corresponding spend should be considered.
- ★ Audit is scheduled for the first week in October 2019.
- ★ Additional funding may be needed for building project
- ★ CSP grant closed September 30.

FISCAL YEAR PERCENT COMPLETE: 25%

FINANCIAL HIGHLIGHTS FOR September 2019

BALANCE SHEET:

ASSETS:

Cash	\$	254,749
State Receivable	\$	215,584

LIABILITIES:

Salary/Benefit Payable	\$	15,072
Accounts Payable	\$	19,090
Line of Credit	\$	175,000

INCOME STATEMENT:

REVENUES:

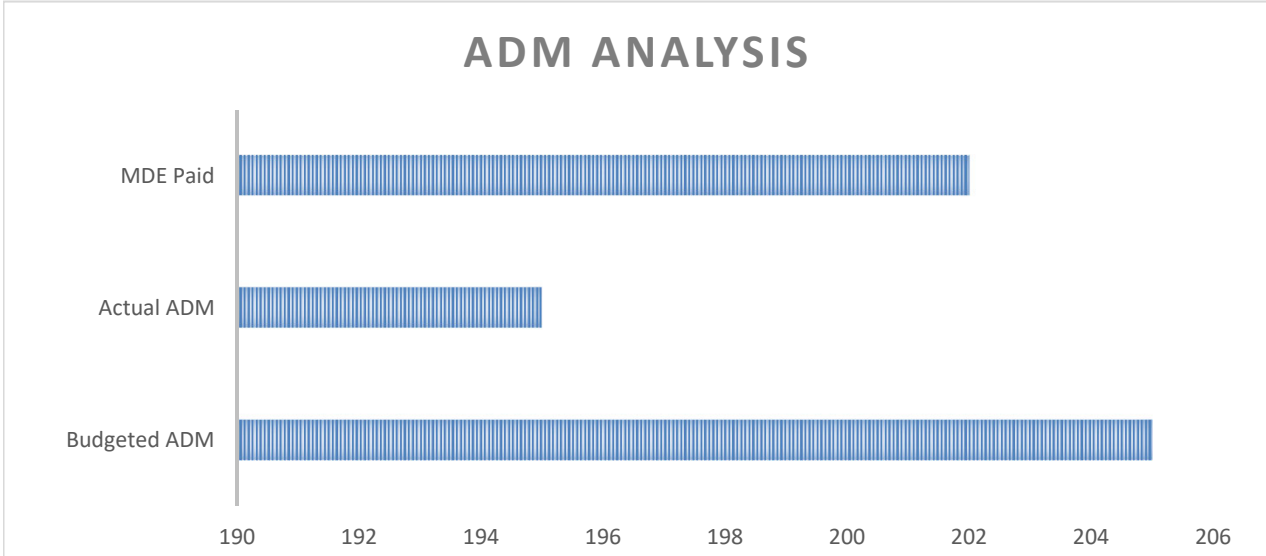
General Fund	\$	757,875
Food Service	\$	7,018
YTD vs Budget %		30%

EXPENSES

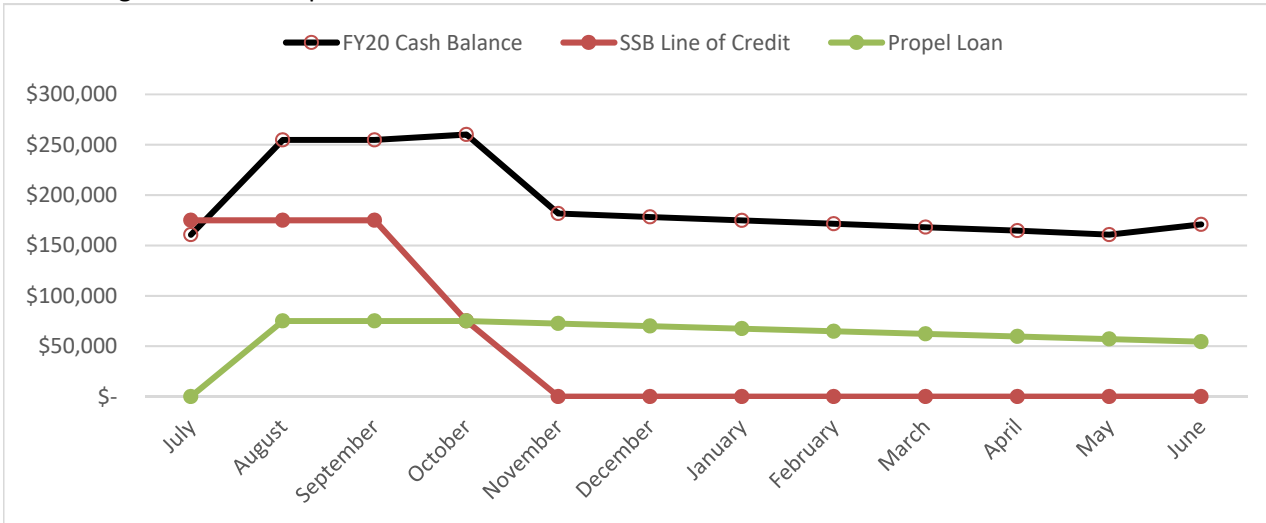
General Fund	\$	521,559
Food Service	\$	1,983
YTD vs Budget %		21%

YTD SURPLUS/(DEFICIT): \$241,350

KEY PERFORMANCE INDICATORS (KPI)



These are the 3 most important numbers to monitor throughout the year. We want to have our graph line up as close to even as possible as that would mean that our budgeted ADM is matching what is enrolled for the year and what MDE is paying the school. This assures us that the school isn't being over or under paid.



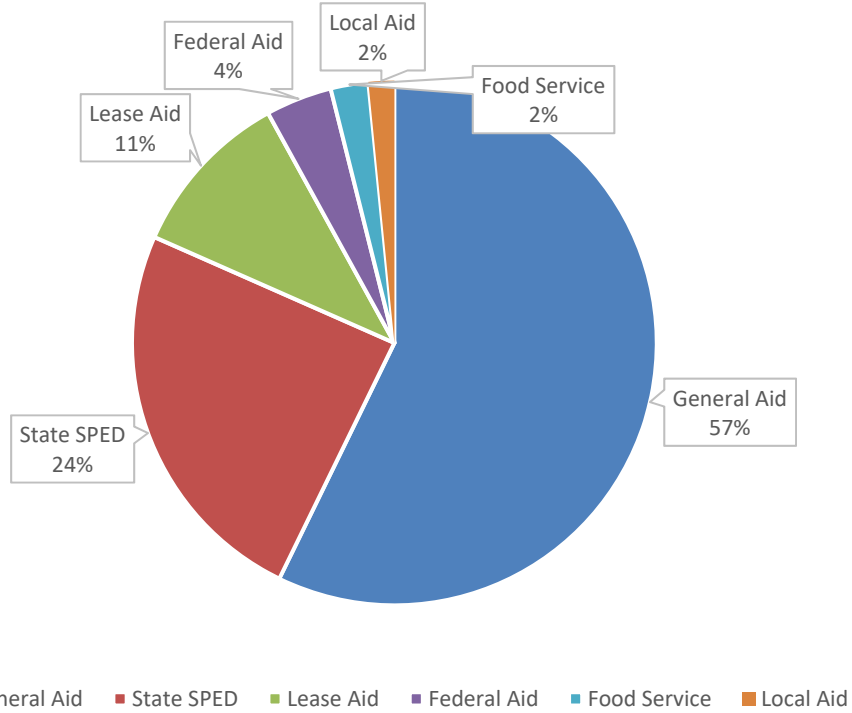
Marine River Grove will want to closely monitor cash flow this year. With an anticipated large increase in ADM school's can at times lose track of spending and available cash to meet the needs of the larger student population.

CASH FLOW ANALYSIS

Cash As of July 31, 2019 \$ 254,749.10
 Days Cash on Hand 37

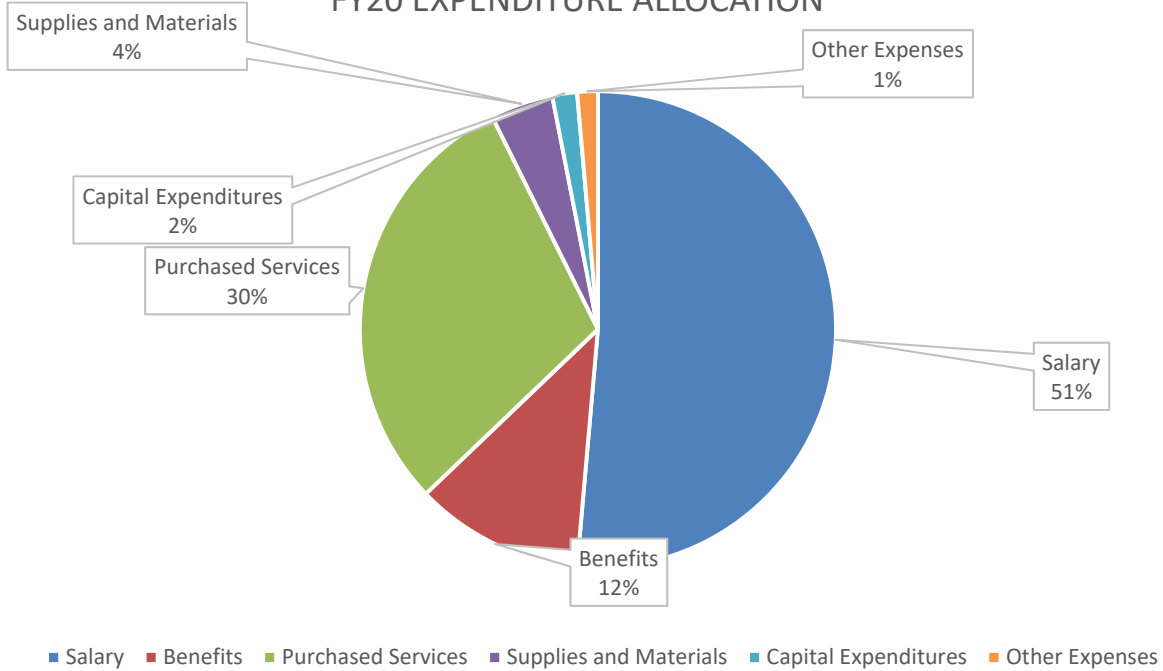
In addition, the school's line of credit is presented with payoff in early November. In August 2019, the school was approved for a capital improvement loan with Propel for Non-Profits. The loan is set to be repaid over a 3 year term and is represented above.

FY20 REVENUE ALLOCATION

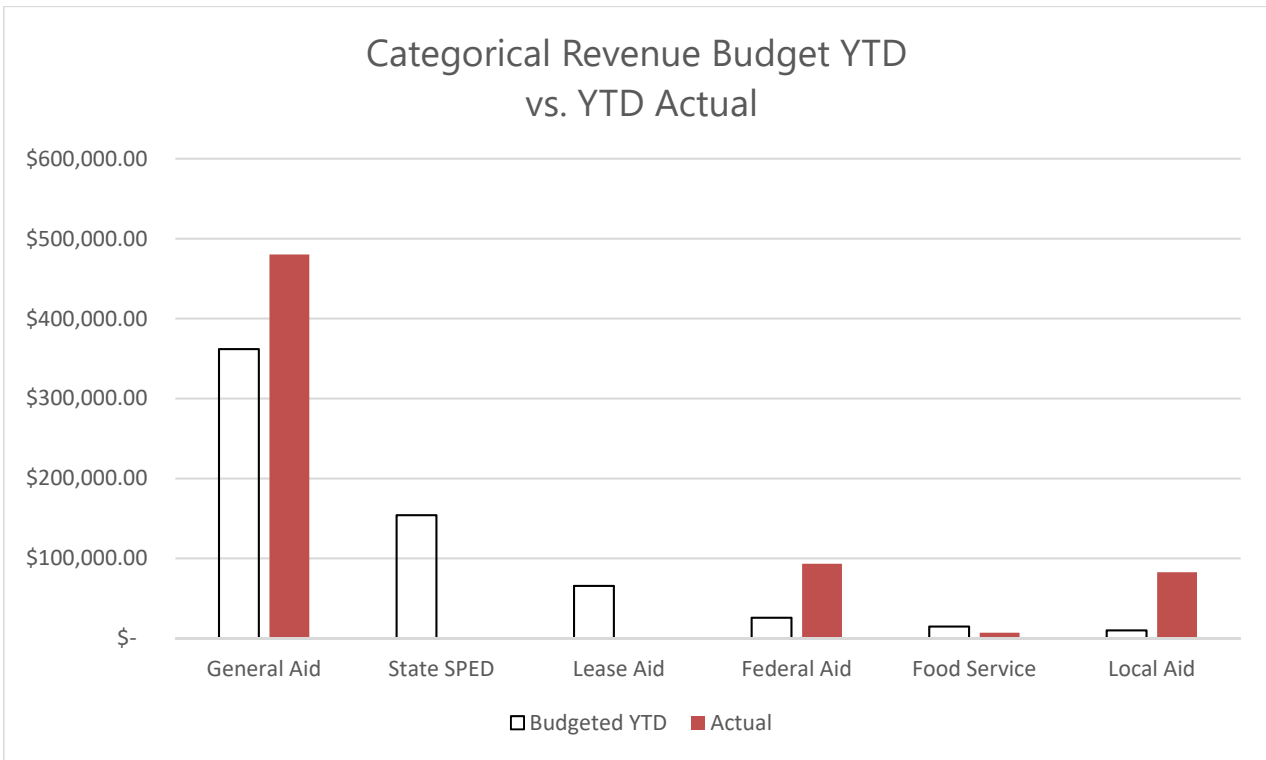


The graph above reflects the FY20 Revenue Budget by major source.

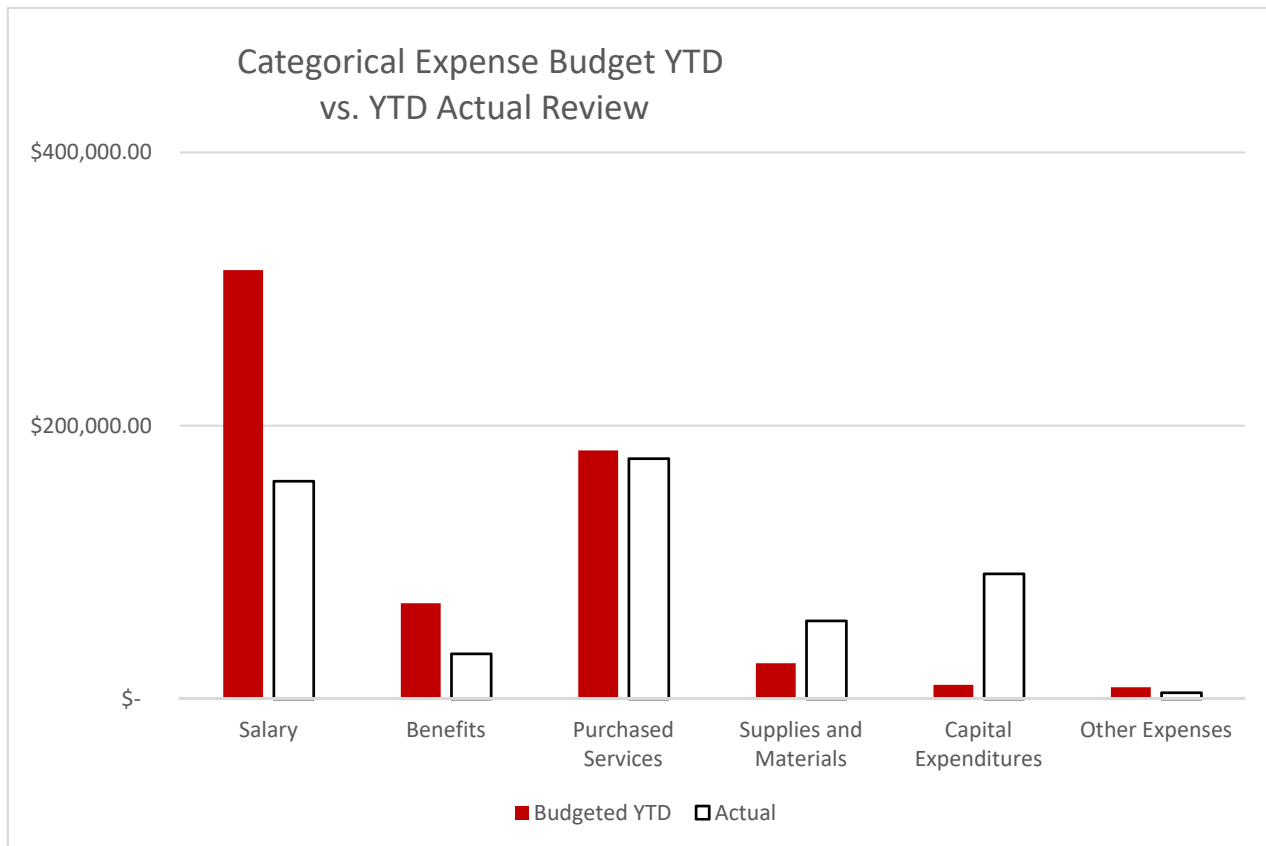
FY20 EXPENDITURE ALLOCATION



The graph above reflects the FY20 Expense Budget by major source.



The graph above reflects the FY20 Revenues YTD to Budget by major source.



The graph above reflects the FY20 Expenditure YTD to Budget by major source

NOTES TO THE FINANCIALS

WHAT'S IMPORTANT NOW

BALANCE SHEET

- 1 Combined YTD cash and state receivable exceed \$473,170. These are the school's primary resources for the remainder of the school year.

INCOME STATEMENT

- 2 Close monitoring of the FY20 budget will be critical in ensuring the forecasted results reflect the actual numbers. Close attention to ADM should be monitored and adjustments to the budget considered sooner than later if the % difference between projected and actual enrollment exceeds 10%. The school received a capital improvement loan. Full revenue is recognized this year.

CASH FLOW

- 3 Constant focus on the school's cash flow will again be vital for FY20. Keeping the DCOH calculation to a month should be a goal the school works toward. SSB Line of credit repayment can be accelerated.

FOR CONSIDERATION

- 4 Managing early expenditures and making quick adjustments to spending will be critical to ensuring the FY20 budget will perform as expected.

The Fine Print

The financial statements are drafted on an accrual basis.

The financials are drafted based on information received from school administration.

The numbers are subject to change based on timing of information received from the school.

The school's budget is based on full accrual projections as of the end of the year.

This report is unaudited and is prepared for internal use only.



ADVISORY & ACCOUNTING FOR CHARTER SCHOOLS

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**Marine Area Community School
Balance Sheet
As of September 30, 2019**

Assets	Current Month
Cash	\$ 254,749
Misc. Receivables	2,400
Due from State - PY	114,013
Due from State - CY	101,571
Due from Federal	104,383
Prepays	19,821
Total Assets	<u>\$ 596,936</u>
Liabilities	
Salary and Benefits Payable	\$ 15,072
Accounts Payable	19,090
Short-Term Debt	175,000
Total Liabilities	<u>\$ 209,162</u>
Fund Balance	
Beginning- Unaudited	\$ 146,424
Change in Fund Balance	241,350
Ending- Projected	<u>\$ 387,774</u>
Liabilities and Fund Balance Total	<u>\$ 596,936</u>

Current year projections are based on management and consultant estimates

**Marine Area Community School
Income Statement Summary
As of September 30, 2019**

General Fund	Adopted Budget 205 ADM	Working Budget 195 ADM	Monthly Activity	Year to Date Activity	% of Adopted Budget
Revenues					
State Aid	\$ 2,327,142		\$ 162,755	\$ 581,786	25.0%
Federal Aid	103,313		-	93,378	90.4%
Local Aid	40,000		7,695	82,712	206.8%
Total Revenues	\$ 2,470,455		\$ 170,451	\$ 757,875	30.7%
Expenditures					
Salary	\$ 1,255,060		\$ 91,370	\$ 159,394	12.7%
Benefits	279,957		24,321	33,033	11.8%
Purchased Services	727,471		59,582	175,866	24.2%
Supplies and Materials	104,408		21,388	57,155	54.7%
Capital Expenditures	41,000		12,600	91,543	223.3%
Other Expenses	34,118		2,308	4,568	13.4%
Total Expenditures	2,442,014		211,568	521,559	21.4%
Change in Fund Balance	\$ 28,441		\$ (41,117)	\$ 236,316	
Food Service Fund					
Revenues	\$ 58,925		\$ 6,924	\$ 7,018	11.9%
Expenditures	\$ 58,925		\$ 1,955	\$ 1,983	3.4%
Change in Fund Balance	\$ -		\$ 4,969	\$ 5,034	
Total Change in Fund Balance	\$ 28,441		\$ (36,148)	\$ 241,350	

**Marine Area Community School
Detail Revenue
As of September 30, 2019**

FYTD: 25%

	Adopted Budget 205 ADM	Working Budget 195 ADM	Monthly Activity	Year to Date Activity	% of Adopted Budget
State Aid					
General Aid	\$ 1,447,611		\$ 162,755	\$ 480,214	33.17%
Special Ed	616,731	-	-	-	0.00%
Lease Aid	262,800	256,230	-	-	0.00%
State Aid Receivable	-		-	101,571	N/A
Total State Aid	\$ 2,327,142	\$ 256,230	\$ 162,755	\$ 581,786	25.0%
Federal Aid					
Title Programs	\$ 2,500		-	-	0.0%
Federal Special Ed	\$ 33,368		-	-	0.0%
CSP	58,345		-	-	0.0%
CSP Receivable	-		-	93,378	N/A
E-Rate	9,100				0.0%
Total Federal	\$ 103,313		\$ -	\$ 93,378	90.4%
Local Aid and Donation					
Misc. Revenue	\$ 6,000		1,754	\$ 1,757	29.3%
Band - Student Activity Fees	9,000		5,125	5,125	56.9%
Donations and Other	25,000		816	830	3.3%
Loan Proceeds	-		-	75,000	N/A
Total Local	\$ 40,000		\$ 7,695	\$ 82,712	206.8%
General Fund Revenue	\$ 2,470,455		\$ 170,451	\$ 757,875	30.7%
Food Service Revenue					
Food Sales	35,000		6,924	7,018	20.1%
Transfer from GF	23,925		-	-	0.0%
Food Service Revenue	\$ 58,925		\$ 6,924	\$ 7,018	11.9%
Total Revenues All Funds	\$ 2,529,380		\$ 177,375	\$ 764,893	30.2%

**Marine Area Community School
Detail Expense
As of September 30, 2019**

FYTD: 25%

	Adopted Budget 205 ADM	Working Budget 195 ADM	Monthly Activity	Year to Date Activity	% of Adopted Budget
Admin and Operation					
100 Salaries	\$ 131,628	\$ 131,628	\$ 13,278	\$ 32,057	24.4%
200 Benefits	30,301	30,301	5,228	12,485	41.2%
305 Contracted Services - Admin	121,221	121,221	7,859	26,661	22.0%
320 Communication	25,856	25,856	2,705	7,059	27.3%
329 Postage	500	500	-	-	0.0%
330 Utility	40,400	40,400	1,023	3,498	8.7%
340 Insurance	14,090	14,090	967	2,212	15.7%
350 Repairs & Maintenance	2,500	5,500	-	3,320	60.4%
370 Other Leases (Copier)	8,750	8,750	-	210	2.4%
371 Building Lease	292,000	292,000	24,333	73,000	25.0%
401 General Supplies	6,000	6,000	308	1,759	29.3%
405 Purchased Software	10,323	10,323	24	24	0.2%
490 Food	1,447	1,447	-	-	0.0%
500 Capital Expenditures (Playground)	-	-	(700)	-	N/A
520 Leasehold Improvements	25,000	67,865	2,865	67,865	100.0%
740 Interest Expense	6,893	10,000	508	2,768	27.7%
820 Dues & Memberships	3,300	3,300	-	-	0.0%
899 Misc. Expense/Xfer to FSF	23,925	-	-	-	N/A
Total Admin and Operation	\$ 744,134	\$ 769,181	\$ 58,399	\$ 232,917	30.3%
Transportation					
100 Salaries	\$ 113,817	-	\$ 7,592	\$ 13,045	11.5%
200 Benefits	17,243	-	1,070	1,896	11.0%
305 Contracted Services - Admin	2,105	-	-	180	8.6%
340 Insurance	5,459	-	402	1,840	33.7%
350 Repairs & Maintenance	2,000	-	-	61	3.0%
370 Bus Lease	60,480	-	5,037	15,111	25.0%
401 General Supplies	2,000	-	1,286	2,126	106.3%
405 Purchased Software	3,138	-	-	-	0.0%
440 Fuel	25,000	-	1,141	1,141	4.6%
Total Transportation	\$ 231,242	\$ -	\$ 16,529	\$ 35,400	15.3%
Instruction					
100 Salaries	\$ 548,745	-	\$ 43,105	\$ 43,105	7.9%
200 Benefits	126,321	-	10,440	10,440	8.3%
1/2XX Summer Salaries & Benefits	-	-	-	22,864	N/A
305 Contracted Services	10,000	-	-	-	0.0%
366 Travel & Conferences	-	-	298	554	N/A
369 Field Trips	8,000	-	-	-	0.0%
401 General Supplies	4,000	-	-	-	0.0%
430 Instructional Supplies	5,000	-	-	-	0.0%
Total Instruction	\$ 702,066	\$ -	\$ 53,844	\$ 76,964	11.0%

Special Education					
100 Salaries	\$	459,370	\$	26,301	\$ 26,448 5.8%
200 Benefits		105,747		7,071	7,093 6.7%
1/2XX Summer Salaries & Benefits		-		-	19,140 N/A
305 Contracted Services		127,610		5,273	24,988 19.6%
366 Travel & Conferences		1,500		-	- 0.0%
401 General Supplies		1,000		502	2,306 230.6%
433 Instructional Supplies		7,500		-	- 0.0%
555 Technology Equipment		1,000		-	- 0.0%
820 Dues & Memberships		-		1,800	1,800 N/A
Total Special Ed	\$	703,727	\$	40,946	\$ 81,774 11.6%
Title Programs					
303 Contracted Services		-		1,000	1,000 N/A
366 Travel & Conferences		2,500		126	126 5.0%
Total Title Programs	\$	2,500	\$	1,126	\$ 1,126 N/A
CSP Grant					
100 Salaries	\$	1,500	\$	1,094	\$ 2,734 182.3%
200 Benefits		345		511	1,119 324.3%
303 Contracted Services		2,500		850	4,050 162.0%
320 Communication		-		900	2,351 N/A
350 Repairs & Maintenance		-		7,000	7,000 N/A
366 Travel & Conferences		-		1,368	1,766 N/A
370 Other Leases (Copier)		-		440	880 N/A
401 General Supplies		24,000		3,128	17,728 73.9%
405 Purchased Software		-		1,007	1,131 N/A
430 Instructional Supplies		15,000		-	5,467 36.4%
460 Textbooks & Bookmarks		-		13,992	25,474 N/A
500 Capital Expenditures		5,000		800	800 16.0%
555 Technology Equipment		10,000		9,634	22,877 228.8%
Total CSP	\$	58,345	\$	40,724	\$ 93,378 160.0%
Total General Fund Expenditures	\$	2,442,014	\$	211,568	\$ 521,559 21.4%
Food Service Fund					
100 Salaries	\$	18,900	\$	252	\$ 252 1.3%
200 Benefits		2,864		38	38 1.3%
305 Contracted Services		661		15	44 6.6%
350 Repairs & Maintenance		1,000		-	- 0.0%
490 Food		35,000		949	949 2.7%
500 Furniture & Equipment		500		700	700 140.0%
Total Food Service Fund	\$	58,925	\$	1,955	\$ 1,983 3.4%
Total Expenditures All Funds	\$	2,500,939	\$	213,523	\$ 523,542 20.9%

Marine Area Community School
CashFlow FY20
As of September 30, 2019
Based on Approved Budget

Cash Receipts	Budget	Year to Date	October	November	December	January
State Aids- CY	\$ 2,327,142	480,214	\$ 184,693	\$ 184,693	\$ 184,693	\$ 184,693
State Aids- PY	225,425	159,859	50,000	-	-	-
Federal Aids	103,313	-	79,870	2,000	2,000	2,000
Local	40,000	82,712	4,000	4,000	4,000	4,000
Food Service	58,925	7,018	4,719	4,719	4,719	4,719
Total Inflows	\$ 2,754,805	\$ 729,803	\$ 323,282	\$ 195,412	\$ 195,412	\$ 195,412

Expense	Budget	Year to Date	October	November	December	January
Salary	\$ 1,255,060	\$ 159,394	\$ 101,045	\$ 101,045	\$ 101,045	\$ 101,045
Benefits	\$ 279,957	33,033	\$ 22,772	\$ 22,772	\$ 22,772	\$ 22,772
Purchased Services	\$ 435,471	102,866	\$ 36,956	\$ 36,956	\$ 36,956	\$ 36,956
Supplies and Materials	\$ 104,408	57,155	\$ 5,250	\$ 5,250	\$ 5,250	\$ 5,250
Capital Expenditures	\$ 41,000	91,543	\$ -	\$ -	\$ -	\$ -
Lease	\$ 292,000	73,000	\$ 24,333	\$ 24,333	\$ 24,333	\$ 24,333
Other Expenses	\$ 34,118	4,568	\$ 3,283	\$ 3,283	\$ 3,283	\$ 3,283
Food Service	\$ 58,925	1,983	5,177	5,177	5,177	5,177
Accounts and Lease Payable	19,090	-	19,090	-	-	-
Total Outflows	\$ 2,520,029	\$ 523,542	\$ 217,906	\$ 198,816	\$ 198,816	\$ 198,816

Change in Cash \$ 105,375 \$ (3,405) \$ (3,405) \$ (3,405)

Beginning	\$ 254,749	\$ 260,125	\$ 181,720	\$ 178,315
Line of Credit	\$ (100,000)	\$ (75,000)	\$ -	\$ -
Ending- Projected	\$ 260,125	\$ 181,720	\$ 178,315	\$ 174,911

Marine Area Community School
CashFlow FY20
As of September 30, 2019
Based on Approved Budget

9 months remaining

Cash Receipts	February	March	April	May	June	Total	Budget	Remaining
State Aids- CY	\$ 184,693	\$ 184,693	\$ 184,693	\$ 184,693	\$ 184,693	\$ 2,142,449	\$ 2,327,142	\$ 184,693
State Aids- PY	-	-	-	-	15,566	225,425	225,425	-
Federal Aids	2,000	2,000	2,000	1,443	-	93,313	103,313	10,000
Local	4,000	4,000	4,000	4,000	3,984	118,696	40,000	(78,696)
Food Service	4,719	4,719	4,719	4,719	4,719	49,487	58,925	9,438
Total Inflows	195,412	195,412	195,412	194,855	208,962	2,629,370	\$ 2,754,805	\$ 125,435
Expense								
Salary	\$ 101,045	\$ 101,045	\$ 101,045	\$ 101,045	\$ 101,045	\$ 1,068,797	\$ 1,255,060	\$ 186,263
Benefits	\$ 22,772	\$ 22,772	\$ 22,772	\$ 22,772	\$ 22,772	237,980	279,957	41,977
Purchased Services	\$ 36,956	\$ 36,956	\$ 36,956	\$ 36,956	\$ 36,956	435,471	435,471	-
Supplies and Materials	\$ 5,250	\$ 5,250	\$ 5,250	\$ 5,250	\$ 5,250	104,408	104,408	-
Capital Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	91,543	41,000	(50,543)
Lease	\$ 24,333	\$ 24,333	\$ 24,333	\$ 24,333	\$ 24,333	292,000	292,000	-
Other Expenses	\$ 3,283	\$ 3,283	\$ 3,283	\$ 3,283	\$ 3,283	34,118	34,118	-
Food Service	5,177	5,177	5,177	5,177	5,177	48,572	58,925	10,353
Accounts and Lease Payable	-	-	-	-	-	-	19,090	-
Total Outflows	\$ 198,816	\$ 198,816	\$ 198,816	\$ 198,816	\$ 198,816	\$ 2,312,888	\$ 2,520,029	\$ 188,050
	\$ (3,405)	\$ (3,405)	\$ (3,405)	\$ (3,962)	\$ 10,145			
	\$ 174,911	\$ 171,506	\$ 168,102	\$ 164,697	\$ 160,735			
	\$ -	\$ -	\$ -	\$ -	\$ -			
	\$ 171,506	\$ 168,102	\$ 164,697	\$ 160,735	\$ 170,881			

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